

SUMMARY DATA TABLE

Please see relevant sections in the full report online for more extensive performance data and graphs.

SECTION AND INDICATOR	2002	2003	2004	2005	2006
COMPANY PROFILE					
Sales (dollars in millions)	\$ 8,099	\$ 8,904	\$ 9,509	\$ 9,849	\$10,378
Net Income (dollars in millions)	771	866	388	956	1,397
Baxter Share Price (in dollars; end of stated year)	28.00	30.52	34.54	37.65	46.39
R&D Expenditures (dollars in millions)	501	553	517	533	614
GOVERNANCE, ETHICS AND COMPLIANCE					
Ethics and Compliance Helpline and COIC ¹ Inquiries (total)	n/a	362	309	274	341
EMPLOYEES					
Baxter Global Workforce	55,000	51,300	48,300	46,900	47,600 ²
EXECUTIVE LEADERSHIP DIVERSITY³					
Ethnic Diversity (% non-white of total)	16.7%	18.8%	7.7%	16.7%	13.3%
Gender Diversity (% female of total)	5.6%	6.3%	15.4%	25.0%	33.3%
GENDER DIVERSITY AT BAXTER (% female globally)					
Vice President and Above	17.9%	20.1%	20.1%	19.6%	19.0%
Supervisor/Director	34.7%	37.2%	38.4%	38.2%	39.1%
Non-Manager	58.1%	57.6%	57.3%	57.0%	56.5%
Total	54.9%	54.6%	54.6%	54.1%	53.7%
ENVIRONMENT, HEALTH AND SAFETY					
ENVIRONMENT					
Process-Related CFCs and Toxic Air Emissions (metric tons)	28	23	30	26	27
SOx Emissions (metric tons)	548	573	584	601	615
NOx Emissions (metric tons)	443	478	478	469	463
Energy Usage from Baxter Operations (trillions of joules)	9,084	9,484	9,475	9,376	9,376
Net GHG Emissions from Baxter Operations (metric tons) ⁴	763,228	782,158	784,141	780,580	781,365
Non-hazardous Waste (metric tons)	69,000	65,000	61,000	56,000	58,000
Regulated Waste (metric tons)	4,050	3,850	3,600	3,850	3,650
Water Usage (thousand cubic meters)	14,431	14,713	14,085	14,716	14,135
BOD ₅ ⁵ (biochemical oxygen demand) Discharges (metric tons)	36	33	27	28	29
COD ⁵ (chemical oxygen demand) Discharges (metric tons)	129	132	110	116	126
TSS ⁵ (total suspended solids) Discharges (metric tons)	47	50	48	47	51
Notices of Violation (NOVs)	20	23	16	17	17
Environmental Fines (in dollars)	\$11,250	\$33,500	\$31,462	\$ 11,825	\$ 1,500
2006 ENVIRONMENTAL FINANCIAL STATEMENT					
Total Environmental Costs (dollars in millions)	n/a	\$ 22.0	\$ 21.8	\$ 21.7	\$ 22.8
Total Environmental Income, Savings and Cost Avoidance in Stated Year (dollars in millions)	n/a	\$ 51.1	\$ 67.4	\$ 90.9	\$ 90.3
OCCUPATIONAL HEALTH AND SAFETY					
Recordable Case Rate ^{6,7}	2.50	1.93	1.60	1.52	1.35
Days Lost Rate ^{6,7}	14.14	10.46	11.37	7.08	6.94
Restricted Days Rate ^{6,7}	24.69	24.95	18.74	22.80	16.80
Cases with Days Lost Rate ^{6,7}	0.75	0.56	0.45	0.30	0.31
Employee/Contractor Serious Injuries (total number)	5/0	4/1	3/0	9/0	4/0
Employee/Contractor Fatalities (total number)	2/1	0/0	0/0	2/2	0/1
Worldwide Workers' Compensation Estimate (dollars in millions)	\$ 22.4	\$ 21.0	\$ 22.4	\$ 20.6	\$ 15.2
Health and Safety Citations Settled	4	0	4	1	2
Health and Safety Fines (in dollars)	\$ 3,995	\$ 0	\$ 6,886 ⁸	\$ 0	\$ 3,240
PRODUCT RESPONSIBILITY					
U.S. FDA Warning Letters for Advertising and Promotion	0	0	2	0	0
SUPPLY CHAIN					
Payments to Suppliers (approximate, dollars in millions)	n/a	n/a	n/a	\$ 4,000	\$ 4,100
SUPPLIER DIVERSITY					
Payments to Small Businesses (dollars in millions) ⁹	385	435	445	454	504
Payments to Minority-Owned Business Enterprises (dollars in millions) ⁹	43	46	44	36	40
Payments to Women-Owned Business Enterprises (dollars in millions) ⁹	27	39	35	68	95
COMMUNITY SUPPORT					
Cash Donations (dollars in millions) ¹⁰	\$ 4.56	\$ 8.75	\$ 7.15	\$ 17.60	\$ 20.72
Product Donations (dollars in millions) ¹¹	2.23	5.74	7.87	17.82	14.85

¹ COIC stands for Certificate of Integrity and Compliance.

² At the end of 2006, Baxter employed approximately 48,000 employees worldwide, but sold its Transfusion Therapies business in February 2007. As of July 2007, Baxter employed approximately 45,000 employees.

³ Executive Leadership figures include Operations Committee members and regional presidents. Prior years recalculated for consistency.

⁴ Includes purchased GHG offsets.

⁵ Estimated total water pollutant levels for treated wastewater discharging directly into waterways. When actual performance data were not available, estimates were developed based on performance at similar facilities.

⁶ All rates based on 100 full-time employees (FTE) working one year. One hundred FTEs equals 200,000 work hours. Baxter applies U.S. Occupational Safety and Health Administration recordkeeping practices worldwide.

⁷ Recordable cases – Work-related injuries or illnesses requiring medical attention beyond first-aid, including cases with days lost. Days lost – Number of days lost due to work-related injuries and illnesses. Restricted days – The number of days an employee is unable to work full duty due to a work-related injury or illness. The date of injury and date of return to full duty are not counted as restricted days. Cases with days lost – Work-related injuries or illnesses that cause an employee to lose at least one full day after the date of the incident.

⁸ In 2004, Baxter settled a citation with the U.S. Nuclear Regulatory Commission and paid a fine of \$31,200.

⁹ United States and Puerto Rico. Fiscal year basis (10/1 through 9/30). Accounts payable data are sent to a third party, which categorizes spending. Other categories in total include veteran-owned, service disabled veteran-owned, small disadvantaged business-certified and HUBZone-certified. Puerto Rican facilities classified supplier base in accordance with guidelines set by U.S. Small Business Administration.

¹⁰ Baxter and The Baxter International Foundation.

¹¹ Value of product donations for 2002-2005 is average wholesale price (equals catalog list price). Value for 2006 is a combination of average wholesale price and average sales price. Variations in Baxter's annual product donations are due to fluctuations in community needs, the regulatory environment, manufacturing processes and marketing. The company identifies opportunities to donate and responds to community requests as appropriate.